

St Augustine Feb May 1861

Sir

12th I have received your communication of the 1st inst stating "I have to inform you that the accounts of the gentlemen who accompanied you to Tampa which you mention in your letter of the 5th instant cannot be attended to until a report from General Armstrong to whom the matter has been referred for information shall be received"

Had General Armstrong accepted the services of the Government, information from him might be requisite but as he declined them it is difficult to perceive that he is master of any information whatever since I stood from first to last in the position of a direct agent of the War Department in a matter distinct from his command. By referring to the order of your department of 8 January you will perceive that I was authorised and empowered to select five inhabitants of St Augustine and proceed with them to Head Quarter presenting myself in communication with the Commanding General & whom I should present an accompanying Letter. All this I accomplished and General Armstrong probably reported the simple facts of my arrival at Tampa (which and departure (which is all in his report) long ago

Being once entrusted with a mission of such importance and delicacy (however futile it was rendered by the ^{slavery} claim or childishness of others) my own report of the few dozens of expenditures should be sufficiently explanatory - my own signature should be the guarantee of each voucher but if so general be so general that other explanations are necessary I would ^{wholly} ^{fully} ^{safely} suggest that the paymaster of this district would be a person best qualified for obtaining them since all the individuals engaged are within his call.

It is to be regretted that so many Ceremonies of Procrustes are permitted in the pay departments of our service by which individuals are often made to waste more time and trouble in obtaining their pay than in performing the service for which the pay is a compensation and the pay chest is rendered a lottery wheel to Speculators in the British

possessions above the 2^d if every month is universal pay day
the public is served with economy energy and alacrity —
Government is the favored Customer — the favored employer
but with of every one; but with us where every disturbing
officer can organise so many forms of delay the whole com-
munity are not at all times so ready to "serve their Country"
as who will not submit themselves to these tedious formalities
in which they see only a subtlety for ~~postponing~~^{the number} payment of
justly due and therefore ~~wishes~~ willing to ~~serve~~ Government
is confined to a comparative few who are acquainted with
the "tricks of the trade" profit by their monopoly and estimate
the vexations of delay on the conditions of their contracts. By
this system of procrastination Ready-money-Jack is converted into
No-Never-pay and the national expenses ^{in cases} increased
as in the ratio two between a family paying down for
~~each thing and~~ purchase and another keeping running accounts
with every body to be ^{Paid (perhaps)} in some day of futurity

The system may "work well now"; but
should the day arrive (and I hope to see it) when the energies of
the entire nation are required for common defense every department
(unless a change be made) will be ^{more or less} inefficient by the general
hesitancy of individuals; but such "quarks" and play every man
promptly for every quart of corn or pound of meat actually
furnished and a most patriotic agency to serve govern-
ment would be universal should a sudden emergency arrive. Our
citizens who in their private relations look upon Prosecutors
about payments simply as Subterfuges to disgrace pecuniary
but inability, are quite too "fee and independent" to treat
with what they might expect what they ^{in default of full information} consider the proce-
cutions of disturbing officers

Respectfully

John Bell Sec'y of War
Washington

New off
JCB

C. L. Bell
25 May 1841
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